

Results Framework Outcome	Results Framework Outputs	Activity Areas	Activities	Budget owner	2023 Budget per activity (number only)	2023 Budget for activity area (excluding personnel)	Total Proposed Budget 2023	Q1 Y10	Q2 Y10	Q3 Y10	Q4 Y10	
								Jan-Mar 2023	Apr-Jun 2023	Jul-Sep 2023	Oct-Dec 2023	
1. Partner Country Support							\$32,000	\$32,000	\$16,000	\$16,000	\$0	\$0
RF Outcome 2: IATI data is systematically used by development and humanitarian actors for decision-making	Output 2.a IATI data is regularly accessed. Output 2.b Data literacy and capacity for data use of partner countries, publishers and CSOs is strengthened	Support partner country governments to access, understand, and analyze IATI data (1C1, 1D, 1E)	1A. Improving accessibility and capacity to understand and analyze IATI data; Continue advice, training and capacity building. Structured approach for country-level support; Build on progress with partner country engagement through dedicated in-person training with Governments	UNDP	\$20,000	\$32,000	\$20,000	\$10,000	\$10,000	\$0	\$0	
			1B. TBC Training of Trainers and follow-on support for building capacity at country level	UNDP	\$0		\$0	\$0	\$0	\$0		
			1C. Develop strategy on AIMS integration - assess best approach to AIMS integration challenges, to include alternate solutions to integration.	UNDP	\$0		\$0	\$0	\$0	\$0		
			1D. Maintain, upgrade and promote use of CDFD; consider its position in the technical estate as new data portal develops	UNDP	\$12,000		\$6,000	\$6,000	\$0	\$0		
Strategic Plan Objective: Drive a significant improvement in the quality of data published to IATI												
2. Improve the Quality of IATI Data							\$367,018	\$367,018	\$183,509	\$183,509	\$0	\$0
RF Outcome 1: Significant improvement in the quality of data published to IATI	Output 1.a Current and new publishers meet the highest standards of data quality through improved tools and guidance.	Engage with and support new and existing publishers to help them improve data quality (2A, 2B, 2F)	2A. Focus on a set of identified data quality issues and drive improvements through tool improvement. Standard updates, use of the Validator public API or other measures Advocate for timely publishing, e.g. to encourage near real-time data (links with outreach activities) Provide support to new and existing publishers, especially those of strategic importance. (in line with outreach activities) Support to existing publishers to improve their data	DI	\$3,000	\$367,018	\$3,000	\$1,500	\$1,500	\$0	\$0	
			2B. Build a stock of 'best practices' for different publisher types		\$0		\$0	\$0	\$0			
			2C. Implement and incentivize use of the DQI	DI	\$0		\$0	\$0	\$0			
			2D. Implement feedback mechanisms across all tools (Catalpa report as reference)		\$0		\$0	\$0	\$0			
			2E. Contractor support for Data Quality	DI	\$214,018		\$214,018	\$107,009	\$107,009	\$0	\$0	
			2F. New activity on direction of Board: Establishment of a strategic partnership with Publish What You Fund to support the preparation of the 2024 Aid Transparency Index.	DI	\$150,000		\$150,000	\$75,000	\$75,000			
Strategic Plan Objective: Promote the systematic use of IATI data by development and humanitarian actors												
3. Promote Systematic Data Use							\$18,600	\$18,600	\$9,300	\$9,300	\$0	\$0
RF Outcome 2: IATI data is systematically used by development and humanitarian actors for decision-making	Output 2.a IATI data is regularly accessed. Output 2.b Data literacy and capacity for data use of partner countries, publishers and CSOs is strengthened	Capacity building / literacy: Resources and direct support to all user groups to access, understand, analyse and use IATI data (3C)	3A. Continue to raise awareness of and engagement with IATI data across stakeholder groups, through ongoing activities based around CDFD both directly (training meetings and webinars) and online (Connect, Query Corner) etc. Staff plus consultancy	UNDP	\$18,600	\$18,600	\$18,600	\$9,300	\$9,300	\$0	\$0	
			3B. Create strategy to expand awareness and use among partner country civil society (included in data use work stream)	UNDP	\$0		\$0	\$0	\$0			
			3C. Ensuring new data portal can be used intuitively, self-service-style; Develop any training needed to support use of new data portal, covering access, understanding the data, and how to utilize the portal's functionality	UNDP	\$0		\$0	\$0	\$0			
			3D. Conduct and share data analysis (e.g. comparison of commitments vs spending for particular country) to demonstrate what is possible and what challenges remain.	UNDP	\$0		\$0	\$0	\$0			
			3E. Develop methodology for transforming IATI data in the new data portal (for all data fields that will be transformed to enable various reports / view of the data), incorporating learning from Country Development Finance data and other data access tools. Closely linked to line 30	UNDP	\$0		\$0	\$0	\$0			
			3F. Implement strategy to bridge the gap between publisher practices and data use needs (see 2 above) through tools, standard or other solution)	UNDP	\$0		\$0	\$0	\$0			
		Replenish Data Use Fund (3E)		\$0	\$0		\$0	\$0				
Strategic Plan Objective: Strengthen the IATI Standard by reinvigorating its community of publishers and members												
4. Consolidate Technical Core							\$118,780	\$118,780	\$59,390	\$59,390	\$0	\$0
RF Outcome 1: Significant improvement in the quality of data published to IATI RF Outcome 2: IATI data is systematically used by development and humanitarian actors for decision-making	Output 1.a Current and new publishers meet the highest standards of data quality through improved tools and guidance. Output 1.b IATI Standard strengthened to improve data quality Output 2.a IATI data is regularly accessed.	Management of integrated platform (4.A.1, 4.A.3, 4.A.5, 4D)	4A. Management of integrated platform. Continue to develop the API Gateway, Datastore, Validator, technical products and other internal tools.	DI	\$45,500	\$45,500	\$45,500	\$22,750	\$22,750	\$0	\$0	
			4B. Develop Datastore Graphical User Interface (GUI)		\$0		\$0	\$0	\$0			
			4C. Develop 'one view' of all IATI data, i.e., ensuring IATI tools are consistent in the data they include		\$0		\$0	\$0	\$0			
		Management of external technical tools (4.A.2, 4.A.4)	4D. Hosting and maintenance of the Registry, d-portal	DI	\$37,500	\$37,500	\$37,500	\$18,750	\$18,750	\$0	\$0	
			4E. Implement new publishing tool and ensure it helps drive improved DQ	UNOPS	\$15,780	\$15,780	\$15,780	\$7,890	\$7,890	\$0	\$0	
		Management development of new technical tools (4.B, 4.C, 4.E)	4F. Build DQI on unified platform		\$0	\$0	\$0	\$0	\$0	\$0	\$0	
			4G. Progress d-portal UX design project and budget for improvements/refactoring. Application of learning on data use needs (3B and SDL inputs) to inform development of tools and guidance (eg d-portal 2).	DI	\$0	\$15,780	\$0	\$0	\$0	\$0	\$0	
			4H. Move towards a more unified user experience across IATI tools, ensuring tools are aligned and accessible via the IATI website. (Links with Comms Website project)	DI	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Outsourced developer capacity as needed (4.A.6)	4I. Outsourced developer / consultant capacity	DI	\$20,000	\$20,000	\$20,000	\$10,000	\$10,000	\$0	\$0			
Management of the IATI Standard, in line with RF output 'standardised standard developed, agreed and implemented' and 5 year plan	4J. Management of the IATI Standard. Consider / gather publisher and user needs for driving Standard improvements	DI	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0		

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Strategic Plan Objective: Strengthen the IATI Standard by reinvigorating its community of publishers and members															
5. Strengthen the IATI Community							\$47,938	\$47,938	\$23,969	\$23,969	\$0	\$0			
RF Outcome 3: The IATI Community of members, data users and publishers are increasingly engaged to maximise impact	Output 3.b Expanded awareness of IATI and its data	Strengthen and grow the IATI community, including increasing diversity of stakeholders (includes Community events both virtual and hybrid (5C1, 5C2, 5D)(7A, 7C, 7E)	5A. Community Manager continually strengthens community engagement through implementation of agreed 2022 Roadmap; Manages technical delivery contract for IATI Connect regular upgrades, maintenance and hosting.	UNDP	\$47,938	\$47,938	\$47,938	\$23,969	\$23,969	\$0	\$0				
			5B. Expand and strengthen all communities through increased Secretariat engagement/leadership and better content and incentives for engagement.	UNDP	\$0		\$0	\$0	\$0	\$0					
			5C. Bring community together via in-person and online community events	UNDP	\$0		\$0	\$0	\$0	\$0					
			5D. Encourage wider diversity of voices in the community, through analysing current practice and targeting engagement	UNDP	\$0		\$0	\$0	\$0	\$0					
			5E. Hosting, maintenance and development of IATI Connect for eg consultations and events	UNDP	\$0		\$0	\$0	\$0	\$0					
			5F. Include Phase 2 (implementation) CSO training course to increase data use and data literacy	UNDP	\$0		\$0	\$0	\$0	\$0					
Build IATI Connect digital platform as a key community resource (5B)							\$0	\$0	\$0	\$0	\$0				
Establish an e-Learning Strategy and launch / IATI Academy module within IATI Connect							\$0	\$0	\$0	\$0	\$0	\$0			
Strategic Plan Cross-cutting Areas: Communications and user experience; Outreach and engagement; Institutional arrangements; Administration and enabling actions; Transition							\$625,794	\$625,794	\$177,989	\$438,686	\$4,560	\$4,559			
6. Communications							\$15,000	\$15,000	\$0	\$15,000	\$0	\$0			
Cross-cutting	Output 1.a Current and new publishers meet the highest standards of data quality through improved tools and guidance. Output 1.b IATI Standard strengthened to improve data quality Output 2.a IATI data is regularly accessed. Output 2.b Data literacy and capacity for data use of partner countries, publishers and CSOs is strengthened Output 3.a A larger, more diverse IATI membership is created Output 3.b Expanded awareness of IATI and its data	Business as usual communications e.g. newsletters, website, etc. (6A1, 6A2, 6A3, 6A4, 6C3 Annual report 2021 (6B) IATI Website User Experience review (Q4 2021). (6C4, 6C5) New communications activities for 2022 Data Use Casestudies	6A. BAU communications activities to maintain levels of engagement through existing platforms and strategies.	UNDP	\$0	\$0	\$0	\$0	\$0	\$0	\$0				
			6B. Annual report 2022	UNDP	\$15,000	\$15,000	\$0	\$15,000	\$0	\$0	\$0				
			6C. Test and implement proposed website changes (as identified in Q4 2021). Document step-by-step user journeys of publishers and users, to inform new upgrade of website.	UNDP	\$0	\$0	\$0	\$0	\$0						
			6D. Comms plan for possible Standard upgrade;	UNDP	\$0	\$0	\$0	\$0	\$0						
			6E. Develop support package for new publishers (links with DQ engagement activity)	UNDP	\$0		\$0	\$0	\$0						
			6F. User-centred and simplified communication;	UNDP	\$0		\$0	\$0	\$0						
			6G. Create and implement a communications strategy for the DQI with publishers.	UNDP	\$0		\$0	\$0	\$0						
			6H. Consultant to create up to 10 data use casestudy (factsheets/videos) - using examples presented over the last 2 years (e.g. from the VCEs)	UNDP	\$0	\$0	\$0	\$0	\$0						
			7. Outreach and Engagement							\$10,000	\$10,000	\$5,000	\$5,000	\$0	\$0
				Increased engagement with existing members (includes Community events both virtual and hybrid (5C1, 5C2, 5D)(7A, 7C, 7E), international fora and relevant networks	7C1, 7C2, 7C3. Prioritize key stakeholder groups to engage (considering humanitarian, private sector, SSC, other);		\$0	\$10,000	\$0	\$0	\$0	\$0	\$0		
7.E.1 Ensure there is an IATI representative in attendance at all major effectiveness, transparency, and open data events and encourage participation / speaking roles by Governing Board members or other IATI representatives.	UNOPS	\$0			\$0	\$0	\$0								
7.E.2 Trial quarterly thematic round tables ("IATI Talks") to demonstrate data use cases and increase overall awareness of IATI in the international community (note: links with the Community portfolio).	UNOPS	\$0			\$0	\$0	\$0								
Staff cost for basic outreach and engagement such as providing information sessions to new and prospective members, continued support to country level processes using IATI data for national planning and coordination, scanning to ensure IATI retains political visibility in international processes and fora, preparing relevant speaking points as needed for Board members, maintaining networks across UNDP and wider UN to promote IATI.	UNDP	\$10,000			\$10,000	\$5,000	\$5,000		\$0	\$0					
7.E.3, 7.E.4, 7.E.7 International conferences															
7.C.1; Target engagement to potential new publishers with greatest possible impact. Develop methodology (in consultation with Secretariat) for determining priority new publishers (e.g. DFIs, philanthropy, private sector, missing bilaterals / multilaterals with added value, etc.). 7.C.2 Undertake an analysis of private sector publishing and based on the outcome, develop and implement targeted outreach strategy for new publishers to increase coverage. 3.A.3, 3.A.5, 1.A.3 Regional thematic meetings Asia, Africa, Latin America (links with Data Use workstream)	UNDP	\$0			\$0	\$0	\$0		\$0	\$0					
7.A.1-4 Increase engagement with the UNDP country-level network to demonstrate use for national planning and reporting processes; UN planning processes.							\$0	\$0	\$0	\$0	\$0				
7.B.2 High-level launch event. Embed messaging on DQI into relevant international fora / events (e.g. OECD-DAC, UNTF, Bern Network). Highlight "publisher improvement journeys" (working with the Comms workstream). High-level outreach to key publishers with targeted asks (based on substantive DQ work and agreement on priority publishers).							\$0	\$0	\$0	\$0	\$0	\$0			
Transition and handover activities (to begin in 2022) (i.e. onboarding new hosting entity; and documenting outreach and engagement activities during the last consortium period, contacts, proposed activities under the new hosting arrangement, etc.). Staff cost only							\$0	\$0	\$0	\$0	\$0	\$0			

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								Jan-Mar 2023	Apr-Jun 2023	Jul-Sep 2023	Oct-Dec 2023
		8. Institutional Arrangements				\$361,611	\$361,611	\$59,950	\$301,661	\$0	\$0
		Support to MA and Board	8A. (Secretariat support to Board meetings) Elections, meetings, logistics and travel for meetings, agendas, financial updates, position papers, minutes, presentations, SOP review and update; (7) speaking and engagement training); staff plus consultancy	UNOPS	\$30,000	\$318,711	\$30,000	\$0	\$0	\$0	\$0
				UNOPS	\$256,711		\$256,711	\$0	\$256,711	\$0	\$0
				UNDP	\$32,000		\$32,000	\$16,000	\$16,000	\$0	\$0
		Working Groups management and administration	8B. TORs, Expressions of interest and evaluation of submissions, secretariat support Includes support to DUWG (NB not DUF which remains with data use); Staff plus consultancy	UNDP	\$15,000	\$15,000	\$15,000	\$0	\$15,000	\$0	\$0
			8C. Implement necessary changes to WGs based on 2021 Board review of existing WG structure	UNDP	\$0		\$0	\$0	\$0	\$0	\$0
			8D. Establish Institutional Working Group		\$0		\$0	\$0	\$0	\$0	\$0
			8E. Manage Working Groups once established as advisory mechanisms to the Board		\$27,900	\$27,900	\$27,900	\$13,950	\$13,950	\$0	\$0
		9. Administration and Enabling Actions				\$130,853	\$130,853	\$63,874	\$57,860	\$4,560	\$4,559
		8D travel, 8G Training, 8H,I,F Financial management, 8J Operational & logistic support, 8K Subscriptions, 8L Workshop facilitation, 8B Monitoring RF, translations, interpretation;	9A. Subscriptions (project management and comms)	UNDP/DI	\$11,014	\$130,853	\$11,014	\$8,514	\$2,500	\$0	\$0
			9B. Translations (documents, tools, interfaces, guidance, etc), Stimulations interpretation, Design	UNOPS/DI	\$40,600		\$40,600	\$20,300	\$20,300	\$0	\$0
			9C. Negotiation of membership contribution agreements; receipt and management of contributions, and record-keeping.	UNOPS	\$10,239		\$10,239	\$2,560	\$2,560	\$2,560	\$2,559
			9D. Secretariat travel	UNOPS/DI/ UNDP	\$60,000		\$60,000	\$30,000	\$30,000	\$0	\$0
			9E. Miscellaneous Admin Costs to cover eg prepare / pack / ship any original documentation or equipment; purchase licence for bulk data transfer software; other TBC	UNDP/DI/ UNOPS	\$9,000		\$9,000	\$2,500	\$2,500	\$2,000	\$2,000
			9F. Ongoing activity financial management and project management; provision of financial analysis to the Secretariat, Board and the Members Assembly	UNOPS	\$0		\$0	\$0	\$0	\$0	\$0
			9G. Ongoing; Ad-hoc operational support to Secretariat members	UNOPS	\$0		\$0	\$0	\$0	\$0	\$0
			9H. Ongoing; Ongoing translation of website into French								
			9I. Ongoing; Translation of documents (includes Members' Update, Members Assembly meeting documents, updated SOP translation) into French and Spanish								
		10. Transition activities				\$108,330	\$108,330	\$49,165	\$59,165	\$0	\$0
			10A. UNDP-led Transition manager; consultancy to support Board: 6 months + travel Legal entity scoping and advice to Board, consultancy working with IWG Enhance comms capacity to handle increased workload during transition	UNDP	\$98,330	\$108,330	\$98,330	\$49,165	\$49,165		
			10B. UNOPS-led please refer to tab 4.UNOPS	UNOPS	\$10,000		\$10,000	\$0	\$10,000	\$0	\$0
			10C. DI-led	DI	\$0		\$0	\$0	\$0	\$0	\$0
		Activity total				\$1,210,129	\$1,210,129	\$470,157	\$730,854	\$4,560	\$4,559
		Secretariat personnel cost				\$954,724	\$954,724	\$414,424	\$392,289	\$102,159	\$45,852
		1. Partner Country Support	Secretariat		\$25,085	\$25,085	\$12,543	\$12,543	\$0	\$0	
		2. Improve the Quality of IATI Data	Secretariat		\$26,375	\$26,375	\$11,867	\$11,867	\$2,641	\$0	
		3. Promote Systematic Data Use	Secretariat		\$38,261	\$38,261	\$17,811	\$17,811	\$2,640	\$0	
		4. Consolidate Technical Core	Secretariat		\$197,837	\$197,837	\$93,081	\$72,847	\$28,291	\$3,618	
		5. Strengthen the IATI Community	Secretariat		\$41,018	\$41,018	\$20,190	\$20,190	\$637	\$0	
		6. Communications	Secretariat		\$107,552	\$107,552	\$52,811	\$52,101	\$2,640	\$0	
		7. Outreach and Engagement	Secretariat		\$67,885	\$67,885	\$33,624	\$33,624	\$637	\$0	
		8. Institutional Arrangements	Secretariat		\$80,674	\$80,674	\$23,031	\$23,031	\$20,855	\$13,756	
		9. Administration and Enabling Actions	Secretariat		\$283,995	\$283,995	\$117,140	\$115,950	\$32,565	\$18,341	
		10. Transition	Secretariat		\$86,042	\$86,042	\$32,326	\$32,326	\$11,252	\$10,137	
		Total personnel in kind contribution				\$187,960	\$187,960	\$93,980	\$93,980	\$0	\$0
		Management Fees				\$141,985	\$141,985	\$55,841	\$76,735	\$5,377	\$4,033
			UNDP 8%		\$63,006	\$63,006	\$30,543	\$32,462	\$0	\$0	
			UNOPS 8%		\$47,487	\$47,487	\$9,796	\$28,733	\$4,925	\$4,033	
			UNOPS 1%		\$16,493	\$16,493	\$8,002	\$8,039	\$452	\$0	
			DI management fee for PWYF		\$15,000	\$15,000	\$7,500	\$7,500			
		TOTAL with in-kind contribution		Secretariat		\$2,494,798	\$2,494,798	\$1,034,402	\$1,293,857	\$112,095	\$54,444
		GRAND TOTAL (net budget)		Secretariat		\$2,306,838	\$2,306,838	\$940,422	\$1,199,877	\$112,095	\$54,444
Reserve			Reserve contingency				\$1,000,000				
		TOTAL annual budget with contingency reserve				\$3,306,838					