



CTB



REPÚBLICA DE MOÇAMBIQUE
MINISTÉRIO DA ECONOMIA E FINANÇAS

ANNUAL REPORT- STUDY AND EXPERTISE FUND 2016 INTERVENTION MOZ1302611

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1 Intervention at a glance

1.1 Intervention form

| | |
|-----------------------------|---|
| Intervention name | Study and Expertise Fund |
| Intervention code | MOZ1302611 |
| Budget | 750.000 EUR (as per decision from the Belgian Government of May 2016) |
| Partner Institution | Ministry of Economy and Finances (replacing the MPD since 2015) |
| Date of Specific Agreement | 12 th Dec 2014 |
| End date Specific Agreement | 12 th Dec 2020 |
| Objective | Contributing to capacity Development of Mozambican institutions in the sectors of Agriculture/Food Security, Energy for Rural development, Health and crosscutting issues |

1.2 Budget execution

| Total Budget | Expenditure year N | Balance | Total Disbursement rate |
|--------------|--------------------|---------|-------------------------|
| 750.000 | 70.797 | 649.039 | 14.5% |

| | |
|---|--|
| National execution official ¹ Vasco Correia Nhabinde | BTC execution official ² Mamunune Nordine Agy |
|  20/03/17 |  |

¹ Name and Signature

² Name and Signature

2 Context

2.1 General context

After a policy review undertaken by the Belgian Government, the total budget of the intervention was reduced in May 2016 to only € 750.000 (which was initially set as the first instalment of a total budget of 3.000.000 EUR). This implied the cutting down of the portion to be used for studies and consultancies (the budget for general means could not be changed locally) and affected the partner's motivation and commitment towards the intervention, as it reinforced the perception that the operational costs of the Fund (salaries, communication costs etc.) were very high compared to the total envelop. Besides, this also reduced the possibility of additional investments such as the purchase of a vehicle for the partner, as recommended by the first Steering Committee meeting of July 2015.

The Fund was anchored at the Ministry of Economy and Finances by "default" and without any negotiation. This resulted in the landing of the intervention in a new Ministry, which was still in the process of its internal restructuring and was therefore not yet prepared to play its coordination role. Due to above-mentioned factors the first JLCB meeting under the new institutional arrangement only took place in October 2016, this after being postponed for several times. A second extraordinary meeting for the approval of proposals with estimated budgets above 85.000 Euros took place in November 2016. This reducing the time for implementation of approved interventions still during the reporting period.

The availability of the Ministry's staff for extra activities (projects) reduced drastically after the discovery of huge public debts, which were first reported in the international press and then confirmed by IMF, which immediately decided to suspend its assistance to the country. The IMF decision was followed by most donors, who also cancelled or interrupted their aid programs, particularly the ones related to budget support. This made the "life" of the Ministry of Economy and Finances very complicated and its staff had to spend lots of their time in participating in meetings about the clarification of the undisclosed debts or preparing plans to address the dramatic economic crisis.

The political instability resulting from lack of agreement between the government and the main opposition party also aggravated during this period making it not possible or too risky to travel by road in the Central and Northern Provinces. This situation, combined with the budget reduction that prevented the booking of flight tickets for participants, forced the PMT of the Fund to cancel 2 workshops for the dissemination of information that had been planned to take place in Beira and Nampula.

2.2 Management context: execution modalities

As described in the SA/TFF, the intervention is implemented under "Regie" modality. This modality was agreed upon between BTC and the initially selected partner, the MPD, but not necessarily accepted by MEF and by all other potential beneficiaries.

In fact all government and public institutions are very reluctant to follow the BTC / Belgian rules and procedures because they say that they are not familiar with them. Even the local service/goods providers are resistant to accept contracts regulated by Belgian laws and procedures.

On the other hand most of the received proposals are presented under the assumption

that the Fund will allocate financial resources to the beneficiary, who will himself undertake the studies or do the procurement for the recruitment of consultants.

The intervention team had to spend a lot of time and energy explaining how the Fund is operating and what are the basic requirements/procedures to be followed. The approval process of proposals as well as the finalisation of ToRs became a very long process since most of the ToRs didn't comply with the Belgian rules and couldn't therefore be used for the launching of public tenders by BTC.

2.3 Harmo-context

Changes in the World Bank strategies regarding the upgrading/updating of the government data-base of the development aid data (ODAMOZ) implied the cancellation of the first approved activity of the intervention. This after the coordination team had spent time and efforts in preparing/revising the ToR and all tender documents.

The former MPD had requested funding for the above-mentioned activity to the old Study and Consultancy Fund but because the proposal included the purchase of IT equipment and Software as well as the provision of Technical Assistance and considering that BTC/DGCD were at the time formulating the current intervention, it was agreed that this proposal would be seconded to the new Study and Expertise Fund. Therefore this became the first proposal to be approved by the Ministry of Economy and Finances and the respective public tender was to be launched in March/April 2016. But the process was cancelled by MEF, alleging that WB had made an assessment of the present data base and had found out that the best solution was not the upgrading of the present one but rather its replacement by a better and more advanced platform.

The other previously approved study referring to the assessment of the impact of the communication programs on Tax collection, which had been requested by the Revenue Authority, was also cancelled by MEF during the reporting period.

Other expected studies like the one regarding food security and the other one on climate change have never been formally requested due to institutional changes in the government cabinet as for example the fact that some Ministries like the one in charge of environmental issues (former MICOA) were extinguished after the 2014 elections and replaced by new ones.

Due to the above-mentioned reasons the intervention did not have any proposal to implement until the new JLCB could approve new proposals in October/November 2016.

3 Analysis of progress made

3.1 Studies

3.1.1 Progress of studies

| Progress of studies ³ | A | B | C | D | Comments (only if the value is C or D) |
|---|---|---|---|---|---|
| 1 on the use of renewable energy for water pumping and treatment in arid and semi-arid zones – to be implemented by UEM (University Eduardo Modlane) | | | X | | To be implemented under a Grant agreement – approved in Nov 16 – Contract to be finalized |
| 2 on agricultural commercialization in Zambezia Province. To be implemented by the provincial Directorate for Agriculture and Food Security (DPASA) in Zambezia | | | X | | Tender launched Evaluation of bids process delayed by the partner to start early 2017 |
| 3 gender based violence in the provinces of Nampula and Gaza | | | | X | Tender Launched but opening of bids and evaluation delayed due unavailability of the partner to attend working sessions To be started in 2017 |
| 4 Training on econometric analysis through the use of IT (E-Views) | X | | | | approved by JLCB in Nov 16 |
| 5 Assessment of distribution chain / logistics of medical equipment at the Ministry of Health (CMAM – Centro de Abastecimento in Maputo) | | | X | | Submitted in November 16 - ToR for the launching of public tender to be finalised |
| 6 Review of energy policy and energy rates (prices)- proposal form UEM – Faculdade de Economia - Centro de Estudos | | | X | | Proposal to be reviewed by the Ministry for Mineral Resources and Energy as per JLCB decision form Nov 16 |

3.1.2 Analysis of studies completed

No study has been completed during the reporting period

| | |
|---|--|
| Title of study: | |
| <i>Describe, in a few sentences, for who the study was organised, and what it was about</i> | |
| <i>Have the studies been used as intended?</i> | |
| <i>To what did the study contribute?</i> | |
| <i>Issues that arose, influencing factors (positive or negative)? Unexpected results (positive or negative)? How did they impact the study or the use of the study?</i> | |

³ A: Ahead of schedule
 B: On schedule
 C: Delayed, corrective measures are required.
 D: Seriously delayed (more than 6 months). Substantial corrective measures are required.

3.2 Expertise

3.2.1 Progress of expertise

| Progress of expertise ⁴ | A | B | C | D | Comments (only if the value is C or D) |
|--|---|---|---|---|---|
| 1 six- month extension of RERD I ITA Contract | | X | | | Contract signed in 2016 – expertise ongoing until June 2017 |
| 2 TA for DPEEF – Provincial Directorate for Economy and Finances in Maputo | | | X | | Approved in Nov 16 – ToR for the recruitment process to be finalized |
| 3 TA for DPS- INFRA - Provincial Directorate in the province of Tete | | | X | | Put on hold due to blockage by the partner DPS- INFRA. Will be re-evaluated in light of the formulation of the ITA – health management system to be implemented by BTC with Flemish Funds |

3.2.2 Analysis of expertise

<For every expertise, be it planned, on-going or completed in year N: fill in a box like the one underneath. You can just copy paste the box for every expertise. Be succinct >

| | |
|--|--|
| Title of expertise – name of expert: | Extension of RERD I project ITA – Erik Van MALDEREN |
| <i>Describe, in a few sentences, what the expertise is/was about</i> | 6 months extension of ITA to ensure proper closure of RERD I while the formulation of the second phase (RERD II) is taking place |
| <i>To what extent is the expertise delivering results?</i> | On-going processes running smoothly and activities are being implemented and monitored by the ITA |
| <i>To what has the expertise contributed?</i> | Ensure TA in the Energy sector and between the two phases of energy projects implemented with FUNAE (Mozambican Energy Fund) and MIREME (Ministry of Energy and Mineral Resources). |
| <i>Issues that arose, influencing factors (positive or negative)? Unexpected results (positive or negative)? How did these impact the expertise and the result of this expertise</i> | The recruitment took place, the ITA is now ongoing, results will be assessed in 2017. |

⁴ A: Expertise completed in year N
 B: Expertise ongoing
 C: Expertise in preparatory phase: preparation going as planned (writing ToR, procurement procedure, etc.)
 D: Expertise planned but delayed

| | |
|--|---|
| ITA – Planning and M&E Expert | ITA for DPEEF – Provincial Directorate for Economy and Finances in Maputo Province |
| <i>Describe, in a few sentences, what the expertise is/was about</i> | To assess and propose implementation priorities/modalities of the Provincial Strategic Development Plan |
| <i>To what extent is the expertise delivering results?</i> | It is expected to improve the definition of investment priorities and multi-sectorial coordination needed to ensure the implementation of the plan |
| <i>To what has the expertise contributed?</i> | To contribute to an effective implementation of the Provincial Development Plan and to develop and implement improved M&E tools and mechanisms |
| <i>Issues that arose, influencing factors (positive or negative)? Unexpected results (positive or negative)? How did these impact the expertise and the result of this expertise</i> | This position will demand high coordination capacity and ability to work with multi sectorial institutions |

| | |
|--|--|
| TA –Civil Engineer : | TA for DPS- Provincial Directorate in the province of Tete |
| <i>Describe, in a few sentences, what the expertise is/was about</i> | Assist the Provincial Directorate of Health in the supervision of civil engineering works (constructions) ensuring quality |
| <i>To what extent is the expertise delivering results?</i> | Not yet in place |
| <i>To what has the expertise contributed?</i> | It is expected to contribute to the timely completion of construction works and its quality control |
| <i>Issues that arose, influencing factors (positive or negative)? Unexpected results (positive or negative)? How did these impact the expertise and the result of this expertise</i> | Willingness of the provincial Director for Health might hamper the implementation of this contract Partner might block the TA's work to keep the equipment such as the vehicle for themselves |

3.3 Budget execution

Add – in annex – the “Budget versus current (y – m)” Report, which includes the data up to 31/12/2016, and refer to the annex here. Comment briefly on this financial report if relevant.

As the table in annex shows the intervention's execution rate is very low. After 2 years the execution rate is about 15% only and this mostly referred to operational cost.

3.4 Quality criteria

On the basis of the elements above, attribute a simple A, B, C or D score⁵ to the following criteria

Relevance: The degree to which studies and expertise are in line with local and national priorities

Efficiency: Degree to which studies and expertise have been executed on time and on budget.

Effectiveness: Degree to which studies and expertise actually contribute to their intended objectives

| Criteria | Score |
|---------------|-------|
| Relevance | A |
| Efficiency | C |
| Effectiveness | C * |

*No study/Expertise yet completed. In 2016, the project team consolidated the whole programme within the framework of the revised budget (750,000€): special synergies were sought in the Belgian focal sectors and cross-cutting themes (digitalization, gender)

During the reporting period the intervention has also managed to consolidate the setting up of the coordination/management mechanisms and the dissemination of information regarding the fund's existence. The Funds procedures and operating mechanisms were also disseminated through the central Ministries, Provincial Governors cabinets and directorates. Therefore the Fund received and successfully assessed about 14 proposals, of which approved 7 and launched 3 public tenders. Given the type of request and applicant (i.e. study on the use of renewable energy for water pumping and treatment in arid and semi-arid zones – to be implemented by UEM), a new tool (grant agreement) was used: its implementation required discussions with the partner who needed further explanations on the new procedure, its objectives,...

The Study Fund created synergies and called upon the Belgian expertise to evaluate the relevance and sustainability of submitted proposals. This was also the occasion for further disseminating information on the Fund.

The project team also worked towards the preparation of new proposals that will be submitted in Q1 2017:

- a study tour in Belgium with the Ministry of Sciences and Technology to investigate opportunities of digitalization and e-governance. The objective is to support Mozambique in developing and investing in a successful e-governance strategy;
- training and expertise to support Inhambane Provincial Direction of Public Works,

⁵

- A: Very good performance
B: Good performance
C: Performing with problems, measures should be taken
D: Not performing/ having major difficulties: measures are necessary

If a criterion cannot be assessed (e.g. because the intervention has only just started), attribute the criteria with an 'X' score. Explain why the criterion has not been assessed.

Housing and Water Resources (DPOPHRH) to elaborate and update the database of water sources. This is based on the fact that Belgium successfully supported DNAAS in updating its database for the Gaza Province, which is the only Province having a comprehensive database enabling public authorities to elaborate provincial strategies in the sector.

3.5 Risk management

| Risk Identification | | | Risk analysis | | | | Risk Treatment | | | Follow-up of risk | |
|--|--------------------------|---------------|---------------|------------------|--------|--|-------------------|------------|---|-------------------|--|
| Description of Risk | Period of identification | Risk category | Probability | Potential Impact | Total | Action(s) | Resp. | Deadline | Progress | Status | |
| Unavailability of Ministry's staff to provide technical input in the ToR or follow up implementation | 2016 | OPS | Medium | Medium | Medium | Establish close relations and promote the fund among different technical directorates | Coordination Team | 01-12-2020 | on going | In progress | |
| Poor or too ambitious/ambiguous TORs | 2016 | OPS | Medium | Medium | Medium | ToRs revised and validated by Project Team and other experts (ITAS) | Project Manager | 01-12-2020 | on going | In progress | |
| Studies results/recommendations not being disseminated/used | 2016 | DEV | Medium | Medium | Medium | Project considering the upload of the studies in the BTC or MEF Vweb page | Coordination Team | 01-11-2017 | proposal to be discussed in the next JLCB meeting | In progress | |
| Resistance to follow BTC/Belgian procurement laws & rules | 2016 | OPS | Medium | Medium | Medium | Pro-active coordination of all procurement steps with the owners of studies/beneficiaries | Project Manager | 01-11-2017 | on going | In progress | |
| No Top Up Policy - No incentive for MEF staff to spend time for the intervention | 2016 | OPS | Medium | Medium | Medium | Make sure MEF staff understand BTC Policy | Coordination Team | 01-11-2017 | on going | In progress | |
| Requests only for studies | 2016 | OPS | Low | Low | Low | Encouraging potential partners to make use of the opportunities for providing Technical Assistance | Coordination Team | 01-12-2020 | on going | In progress | |

4 Steering and Learning

4.1 Recommendations

On the basis of the data and analysis above, formulate recommendations (actions to be taken /decisions to be taken) These can be both strategic as operational.

| Recommendations | Source | Actor | Deadline |
|--|--|--|--|
| <i>Description of the recommendation</i> | <i>The sub-chapter to which the recommendation refers (e.g. 3.2.3)</i> | <i>The person responsible for recommendation</i> | <i>e.g. Q1, Q2, Q3 or Q4 of year N+1</i> |
| To propose to the next JLCB meeting a definition of 30 days limit for the finalization of ToRs by the requesting agency in order to shorten the process and avoid long waiting periods by BTC for launching of public tenders | 3.1.1 & 3.2.1 | Coordination Team to propose to the JLCB members | Q2 |
| It might be useful to revise the submission process of the proposals for funding in order to shorten the process (for example by asking the beneficiary to just present the request and to allow the intervention to hire consultants for the development of final ToRs to be used by BTC for the launching of public tenders) | 3.1.1 & 3.2.1 | JLCB members | Q2 |
| Create synergies (since the beginning of project implementation) with existing BTC interventions and expertise and participate to sector working groups to present the Fund. | | PMT | Throughout the project |
| More flexibility in the organisation of SC to allow a more efficient implementation : organise <i>ad hoc</i> SC to approve incoming proposals | | JLCB members | Déjà en cours |

4.2 Lessons Learned

Capture important Lessons Learned from the intervention's experience. Lessons Learned are new insights that must remain in the institutional memory of BTC and partners.

| Lessons learned | Target audience |
|--|----------------------------|
| It is crucial to include in the budget some resources to be used for the institutional support of the implementing partner, such as office equipment and a vehicle if this is required (as is the case of Mozambique – Maputo, where the public transport system is poor and unreliable and government institutions are lacking of most of resources and equipment) This can work as incentives for the government staff involved in the day to day management of the intervention | DGCD/ BTC formulation team |

| | |
|---|-----------------------|
| <p>BTC top up policy, (not allow the intervention to pay any incentives to government staff) does not motivated the partners staff, particularly during this economic crisis where they get their salaries late and they see their allowances such as overtime etc. being cut down and when other donors are paying some incentives to partners staff involved in their project management</p> | <p>BTC HQ</p> |
| <p>The designation of a Senior Government officer (National Director) as Coordinator of the Fund even if it has advantages particularly in regard to the decision processes, brings also some problems in terms of availability to attend meetings and other day to day management related events (his availability to follow up day to day activities of the Fund is limited due to other commitments)</p> | <p>MEF/ REPMOZ</p> |
| <p>A mechanism should be put in place to cancel/abandon the funding of studies where the applicant is blocking the process due to conflict of interest in tendering procedures. This kind of blockage is very time consuming and such a mechanism would allow to unblock the limited funds available and to reassign them to new proposals in the pipeline.</p> | <p>PMT/ MEF/ JLCB</p> |

5 Annexes

5.1 "Budget versus current (y – m)" Report

Budget vs Actuals (Year to Date, Last 5 years) of MOZ1302611

Project Title : Fund for Capacity Building

FCB

Budget Version : D4
Currency : EUR

YTD : Report includes all valid transactions, registered up to today

| | Status | Fin Modr | Amount | Start to 2013 | 2014 | 2015 | 2016 | 2017 | Expenses | Total | Balance | % Exec |
|--|--------|----------|-------------------|---------------|-------------|------------------|------------------|-------------|-------------------|-------------------|------------|--------|
| | | | | | | | | | | | | |
| A INSTITUTIONAL AND ORGANISATIONAL CAPACITY | | | 338.160,00 | 0,00 | 0,00 | 129,24 | 8.249,04 | 0,00 | 8.378,27 | 319.761,73 | 3% | |
| 01 Study and Expensise Fund set up and | | | 7.920,00 | 0,00 | 0,00 | 129,24 | 5.982,27 | 0,00 | 6.021,51 | 998,49 | 96% | |
| 01 Elaboration of an operational procedures | REGIE | | 500,00 | 0,00 | 88,42 | 0,09 | 0,00 | 0,00 | 88,51 | 431,49 | 14% | |
| 02 Promotion and communication | REGIE | | 6.520,00 | 0,00 | 60,82 | 5.882,18 | 0,00 | 0,00 | 5.953,00 | 567,00 | 91% | |
| 02 Needs from sectors are identified and | | | 3.900,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 3.900,00 | 0% | |
| 01 Six-monthly meetings with key institutions | REGIE | | 3.900,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 3.900,00 | 0% | |
| 02 Support to the formulation of proposals | REGIE | | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 7% | |
| 03 Set-up of a system for processing requests | REGIE | | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 7% | |
| 03 Activities are implemented through various | | | 317.340,00 | 0,00 | 0,00 | 2.359,77 | 0,00 | 0,00 | 2.359,75 | 314.980,24 | 1% | |
| 01 Finalisation of ToR and set-up of an | REGIE | | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 7% | |
| 02 ODA MOZ - Procedures Manual, Training | REGIE | | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 7% | |
| 03 Impact Assessment - Communication | REGIE | | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 7% | |
| 04 Long term technical expertise - Recruitment | REGIE | | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 7% | |
| 05 Consultancies MINAG - DE - different studies | REGIE | | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 7% | |
| 06 Consultancies/Studies for SETSAN | REGIE | | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 7% | |
| 07 Feasibility study on climate financing for | REGIE | | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 7% | |
| 08 Gender disaggregated data and planning – | REGIE | | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 7% | |
| 09 Impact of the Rural Families Schools in | REGIE | | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 7% | |
| 10 Monitoring and resolution of bottlenecks | REGIE | | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 7% | |
| 11 DPASA Zambezia - study on the agricultural | REGIE | | 38.000,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 20,51 | 37.979,49 | 0% |
| 12 UEM- use of renewable energy for wter | REGIE | | 67.321,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 67.321,00 | 0% | |
| 13 Studios (MGCAS- Study on Gender based | REGIE | | 12.019,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 12.019,00 | 0% | |
| | REGIE | | 750.000,00 | 0,00 | 0,00 | 38.164,45 | 70.797,57 | 0,00 | 108.962,01 | 641.037,99 | 15% | |
| | COGEST | | | | | | | | | | | |
| TOTAL | | | 750.000,00 | 0,00 | 0,00 | 38.164,45 | 70.797,57 | 0,00 | 108.962,01 | 641.037,99 | 15% | |



Budget vs Actuals (Year to Date, Last 5 years) of MOZ1302611

Project Title : **Fund for Capacity Building**
FCB

Budget Version : **D4**
Currency : **EUR**

YtD : **Report includes all valid transactions, registered up to today**

| | Status | Fin Mod# | Amount | Start to 2013 | 2014 | 2015 | 2016 | Expenses | | Balance | % Exec |
|---|--------|----------|------------|---------------|-----------|-----------|------|----------|------------|------------|--------|
| | | | | | | | | 2017 | Total | | |
| 14 FUNAE - RERD Expertise | REGIE | | 90.000,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 90.000,00 | 0% |
| 15 MGCAS- Study on Gender based violence | REGIE | | 0,00 | 0,00 | 0,00 | 1.010,38 | 0,00 | 0,00 | 1.010,38 | -1.010,38 | 7% |
| 16 DPEF Maputo - Technical Assistance | REGIE | | 50.000,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 50.000,00 | 0% |
| 17 DIPREME Gaza - Study on Bioenergy | REGIE | | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 7% |
| 18 MEF- Training macro-economic Econometry | REGIE | | 40.000,00 | 0,00 | 0,00 | 1.325,87 | 0,00 | 0,00 | 1.325,87 | 38.674,13 | 3% |
| 19 MISAU - State Medical Insurance | REGIE | | 20.000,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 20.000,00 | 0% |
| X CONTINGENCIES | | | 840,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 840,00 | 0% |
| 01 Budgetary reserve | | | 840,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 840,00 | 0% |
| 01 Contingencies | REGIE | | 840,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 840,00 | 0% |
| Z GENERAL MEANS | | | 421.000,00 | 0,00 | 38.035,21 | 62.548,53 | 0,00 | 0,00 | 100.583,74 | 320.416,26 | 24% |
| 01 Salaries | | | 360.000,00 | 0,00 | 34.552,87 | 56.283,13 | 0,00 | 0,00 | 90.836,00 | 269.164,00 | 25% |
| 01 Project manager | REGIE | | 258.000,00 | 0,00 | 30.736,65 | 35.727,96 | 0,00 | 0,00 | 66.464,60 | 191.535,40 | 26% |
| 02 National coordinator (half time) | REGIE | | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 7% |
| 03 Administrative and financial assistant | REGIE | | 102.000,00 | 0,00 | 3.816,22 | 20.555,18 | 0,00 | 0,00 | 24.371,40 | 77.628,60 | 24% |
| 02 Investments | | | 7.500,00 | 0,00 | 2.716,22 | 2.120,81 | 0,00 | 0,00 | 4.837,03 | 2.662,97 | 64% |
| 01 Desk supplies | REGIE | | 4.500,00 | 0,00 | 0,00 | 1.954,63 | 0,00 | 0,00 | 1.954,63 | 2.545,37 | 43% |
| 02 ICT Equipment | REGIE | | 3.000,00 | 0,00 | 2.716,22 | 166,17 | 0,00 | 0,00 | 2.882,40 | 117,60 | 96% |
| 03 Running Costs | | | 24.500,00 | 0,00 | 797,67 | 4.144,48 | 0,00 | 0,00 | 4.942,15 | 19.557,85 | 20% |
| 01 Fuel for MPD vehicle and taxi transport in | REGIE | | 6.000,00 | 0,00 | 0,00 | 432,53 | 0,00 | 0,00 | 432,53 | 5.567,47 | 7% |
| 02 Telecommunication costs | REGIE | | 6.000,00 | 0,00 | 501,97 | 1.725,70 | 0,00 | 0,00 | 2.227,67 | 3.772,33 | 37% |
| 03 Field Missions in Mozambique | REGIE | | 10.000,00 | 0,00 | 0,00 | 876,96 | 0,00 | 0,00 | 876,96 | 9.123,04 | 9% |
| 04 Training of the project manager | REGIE | | 2.500,00 | 0,00 | 295,70 | 1.109,29 | 0,00 | 0,00 | 1.404,99 | 1.095,01 | 56% |
| REGIE | | | 750.000,00 | 0,00 | 38.164,45 | 70.797,57 | 0,00 | 0,00 | 108.962,01 | 641.037,99 | 15% |
| COGEST | | | | | | | | | | | |
| TOTAL | | | 750.000,00 | 0,00 | 38.164,45 | 70.797,57 | 0,00 | 0,00 | 108.962,01 | 641.037,99 | 15% |



Budget vs Actuals (Year to Date, Last 5 Years) of MOZ1302611 Printed on 28/02/2017

Budget vs Actuals (Year to Date, Last 5 years) of MOZ1302611

Project Title : **Fund for Capacity Building**

FCB

Budget Version : **D4**

Currency : **EUR**

YID : **Report includes all valid transactions, registered up to today**

| | Status | Fin Mode | Amount | Start to 2013 | 2014 | 2015 | 2016 | Expenses | | Balance | % Exec |
|--|--------|----------|-----------|------------------|------|--------|------|----------|--------|-----------|--------|
| | | | | | | | | 2017 | Total | | |
| 04 Audit, Monitoring and Evaluation | | | 28,000.00 | 0.00 | 0.00 | 24.15 | 0.11 | 0.00 | 24.26 | 28,975.74 | 0% |
| 01 Monitoring and evaluation costs | | REGIE | 20,000.00 | 0.00 | 0.00 | 24.15 | 0.00 | 0.00 | 24.15 | 19,975.85 | 0% |
| 02 Audits | | REGIE | 5,000.00 | 0.00 | 0.00 | 0.00 | 0.11 | 0.00 | 0.11 | 4,999.89 | 0% |
| 03 Backstopping | | REGIE | 4,000.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 4,000.00 | 0% |
| 99 Conversion rate adjustment | | | 0.00 | 0.00 | 0.00 | -55.70 | 0.00 | 0.00 | -55.70 | 55.70 | 7% |
| 98 Conversion rate adjustment | | REGIE | 0.00 | 0.00 | 0.00 | -55.70 | 0.00 | 0.00 | -55.70 | 55.70 | 7% |

| | | | | | | | | | |
|--------------|-------------------|-------------|-------------|------------------|------------------|-------------|-------------------|-------------------|------------|
| REGIE | 750,000.00 | 0.00 | 0.00 | 38,164.45 | 70,797.57 | 0.00 | 108,962.01 | 641,037.99 | 15% |
| COGEST | | | | | | | | | |
| TOTAL | 750,000.00 | 0.00 | 0.00 | 38,164.45 | 70,797.57 | 0.00 | 108,962.01 | 641,037.99 | 15% |



Budget vs Actuals (Year to Date, Last 5 Years) of MOZ1302611 Printed on 28/03/2017

5.2 Decisions taken by the JLCB and follow-up

Provide an overview of the important strategic decisions taken by the JLCB and the follow-up of those decisions since the beginning of the intervention.

| Decision to take | | | | Action | | | | Follow-up | |
|--|--------------------------|--------|--------------|--|--|-------|----------|--------------------|------------------------|
| Decision to take | Period of identification | Timing | Source | Actor | Action(s) | Resp. | Deadline | Progress | Status |
| UEM study on the use of renewable energy sources for water pumping and treatment in arid and semi-arid zones to be implemented under Grants agreement | Nov 16 | | JLCB Minutes | BTC | Prepare the Grants agreement draft and submit it to HQ for approval | BTC | Jan 17 | Draft approved | To be signed in Feb 17 |
| 6 months extension of ITA contract from RERD 1 to allow smooth transition between RERD 1 and RERD II(under formulation) | Nov 16 | | JLCB Minutes | BTC | Open exclusive Bank account and provide institutional information Adapt Budget in FIT and liaise with BTC HQ for contract extension | UEM | Dec 16 | Done | completed |
| Recruitment of ITA for Provincial Directorate for Economy and Finances – Maputo to assist provincial government in the implementation of its development program | Nov 16 | | JLCB Minutes | FUNAE | Ensure office and working conditions | FUNAE | Dec 16 | Done | ITA in place |
| | | | | DPEF- Provincial Directorate of Economy & Finances | Improve ToRs and clarify ITA duties and tasks | DPEF | Feb 17 | ongoing | ongoing |
| Organize training in econometric analysis with use of IT tools E-Views | Nov 16 | | JLCB Minutes | BTC | recruitment process | BTC | Mar 17 | To start in Mar 17 | ongoing |
| | | | | MEF- Ministry of Economy & Finances | Not to accept the offer from the because proposed facilitation fees seems very high To look for comparators/ensure competitiveness | BTC | Jan17 | Done | Done |

